UNITED STATES BANKRUPTCY COURT

	DISTRICT OF	F Delaware
In Re. West Innovative Barista Ltd.	§ §	Case No. 22-11097
Debtor(s)		Lead Case No. 22-11068
Monthly Operating Report		☑ Jointly Administered
Wonting Operating Report		Chapter 11
Reporting Period Ended: 09/30/2023		Petition Date: 11/11/2022
Months Pending: 11		Industry Classification: 5 2 3 9
Reporting Method:	Accrual Basis	Cash Basis
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date	of order for relief):	0
Statement of cash receipts and dis Balance sheet containing the summ Statement of operations (profit or Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to profession Schedule of payments to insiders All bank statements and bank reco	bursements mary and detail of the assets, lia loss statement) onals onciliations for the reporting pe	abilities and equity (net worth) or deficit
/s/ Kimberly A. Brown Signature of Responsible Party 11/30/2023 Date	Pr 91	mberly A. Brown inted Name of Responsible Party 9 Market Street, Suite 1800, P.O. Box 2087, ilmington, DE 19899
		ddress

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. \S 1320.4(a)(2) applies.

Par	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$0	\$0
d.	Cash balance end of month (a+b-c)	\$0	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$0
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book • Market Other (attach explanation))	\$0	
d	Total current assets	\$0	
e.	Total assets	\$0	
	Postpetition payables (excluding taxes)	\$1,802	
f.	Postpetition payables (excluding taxes) Postpetition payables past due (excluding taxes)		
g.		\$0	
h.	Postpetition taxes payable	\$0	
1.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$1,802	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt		
m.	Prepetition unsecured debt	\$0	
n.	Total liabilities (debt) (j+k+l+m)	\$1,802	
о.	Ending equity/net worth (e-n)	\$-1,802	
Pa	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred	φυ	φυ
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
Par	rt 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulutive
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-1,802

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulativ
Debtor	's professional fees & expenses	(bankruptcy) Aggregate Total				
Itemize	Itemized Breakdown by Firm					•
	Firm Name	Role				
i						
ii						
iii						
iv						
v						
vi						
vii						
viii						
ix						
x						
xi						
xii						
xiii						
xiv						
XV						
xvi						
xvii						
xviii						
xix						
XX						
xxi						
xxii						
xxiii						
xxiv						
XXV						
xxvi						
xxvii						
xxviii						
xxix						
XXX						
xxxi						
xxxii						
xxxiii						
xxxiv						
XXXV						

xxxvii			
xxxvii			
xxxix			
xl			
xli			
xlii			
xliii			
xliv			
xlv			
xlvi			
xlvii			
xlviii			
xlix			
1			
li			
lii			
liii			
liv			
lv			
lvi			
lvii			
lviii			
lix			
lx			
lxi			
lxii			
lxiii			
lxiv			
lxv			
lxvi			
lxvii			
lxviii			
lxix			
lxx			
lxxi			
lxxii			
lxxiii			
lxxiv			
lxxv			
lxxvi			
lxxvii			
lxxvii			
1XXVII			

Case 22-11068-JTD Doc 4410 Filed 11/30/23 Page 5 of 12

Debtor's Name West Innovative Barista Ltd. Case No. 22-11097 lxxix lxxx lxxxi lxxxii lxxxii lxxxiv lxxxv lxxxv: lxxxv lxxxv: lxxxix хc xci xcii xciii xciv xcv xcvi xcvii xcviii xcix С ci Paid Current Paid Approved Approved Current Month Cumulative Month Cumulative b. Debtor's professional fees & expenses (nonbankruptcy) Aggregate Total Itemized Breakdown by Firm Firm Name Role ii iii iv vi vii viii ix X хi xii xiii

xiv

	1			I
xv				
xvi				
xvii				
xviii				
xix				
xx				
xxi				
xxii				
xxiii				
xxiv				
xxv				
xxvi				
xxvii				
xxviii				
xxix				
xxx				
xxxi				
xxxii				
xxxiii				
xxxiv				
xxxv				
xxxvi				
xxxvii				
xxxvii				
xxxix				
xl				
xli				
xlii				
xliii				
xliv				
xlv				
xlvi				
xlvii				
xlviii				
xlix				
1				
li				
lii				
liii				
liv				
lv				
lvi				

lvii			
lviii			
lix			
lx			
lxi			
lxii			
lxiii			
lxiv			
lxv			
lxvi			
lxvii			
lxviii			
lxix			
lxx			
lxxi			
lxxii			
lxxiii			
lxxiv			
lxxv			
lxxvi			
lxxvii			
lxxvii			
lxxix			
lxxx			
lxxxi			
lxxxii			
lxxxii			
lxxxiv			
lxxxv			
lxxxvi			
lxxxvi			
lxxxvi			
lxxxix			
хс			
xci			
xcii			
xciii			
xciv			
xcv			
xcvi			
xcvii			
xcviii			

Case 22-11068-JTD Doc 4410 Filed 11/30/23 Page 8 of 12

Debtor's Name West Innovative Barista Ltd.			Case No. 22-11097				
	xcix						
	c						
c.	All professional fees and expenses (debtor & committees)		\$0	\$0	\$0	\$0	

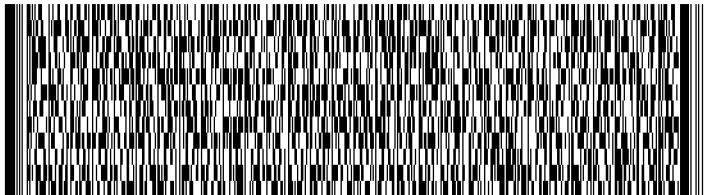
Pa	rt 6: Postpetition Taxes	Current M	onth	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes No (
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes No (
c.	Were any payments made to or on behalf of insiders?	Yes No (
d.	Are you current on postpetition tax return filings?	Yes No (
e.	Are you current on postpetition estimated tax payments?	Yes No (
f.	Were all trust fund taxes remitted on a current basis?	Yes No (
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes No (
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes No	N/A •	
i.	Do you have: Worker's compensation insurance?	Yes O No (
	If yes, are your premiums current?	Yes O No O	N/A ●	(if no, see Instructions)
	Casualty/property insurance?	Yes No (
	If yes, are your premiums current?	Yes No (N/A	(if no, see Instructions)
	General liability insurance?	Yes No (
	If yes, are your premiums current?	Yes No (N/A	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes No (
k.	Has a disclosure statement been filed with the court?	Yes O No (
1.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes No (

Case 22-11068-JTD Doc 4410 Filed 11/30/23 Page 9 of 12

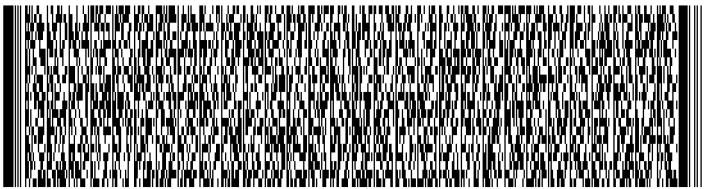
Debtor's Name West Innovative Barista Ltd. Case No. 22-11097 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. \$0 Gross income from all other sources c. Total income in the reporting period (a+b+c)\$0 d. \$0 Payroll deductions e. \$0 f. Self-employment related expenses Living expenses \$0 g. All other expenses \$0 h. \$0 Total expenses in the reporting period (e+f+g+h) i. Difference between total income and total expenses (d-i) \$0 j. \$0 List the total amount of all postpetition debts that are past due k. Yes (No (Are you required to pay any Domestic Support Obligations as defined by 11 1. U.S.C § 101(14A)? Yes O No O N/A • If yes, have you made all Domestic Support Obligation payments? **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http:// www.justice.gov/ust/eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate. /s/ Mary Cilia Mary Cilia Signature of Responsible Party Printed Name of Responsible Party Chief Financial Officer 11/30/2023

Date

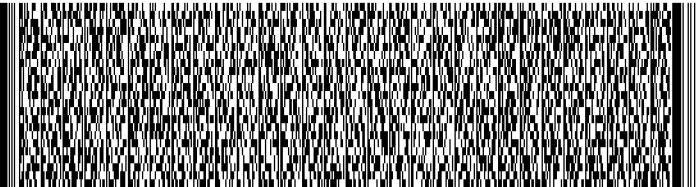
Title



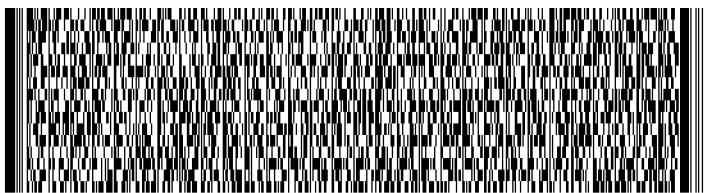
PageOnePartOn



PageOnePartTwo



PageTwoPartOne



PageTwoPartTwo



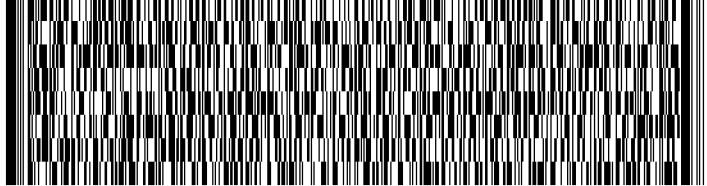
Bankruptcy1to50



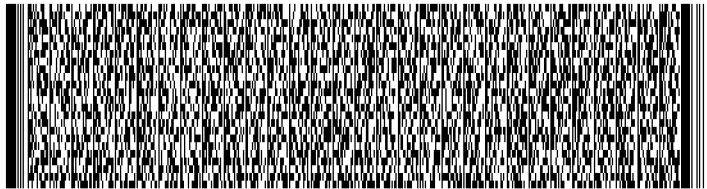
Bankruptcy51to100



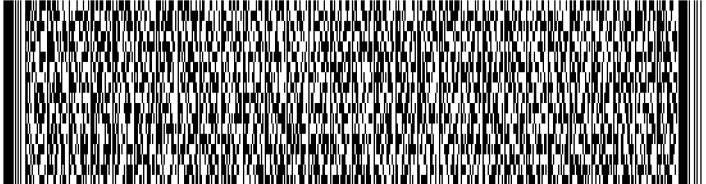
NonBankruptcy1to50



NonBankruptcy51to100



PageThree



PageFou